



SLAVERY AND HUMAN TRAFFICKING STATEMENT FOR FINANCIAL YEAR END 31 DECEMBER 2025

This statement is made pursuant to Section 54 of the Modern Slavery Act 2015 in relation to and written on behalf of Pirelli UK Tyres Limited ("Pirelli UK") which form part of the wider Pirelli Group (the "Group"). This statement sets out the steps that we have taken to address the risk of slavery and human trafficking within our business and supply chains.

The Compliance Manager has primary responsibility for the implementation of this statement, monitoring its use and effectiveness and dealing with any related queries.

Introduction

This is the tenth Pirelli UK statement and, in the past year we have maintained our commitment to the Group's zero tolerance approach to slavery and human trafficking. We have continued to both deepen our understanding of modern slavery risk and ensure that we have suitable measures in place in our own supply chain and operations to mitigate any risk. Our ethics and values are clearly set out in the "[Ethical Code](#)", which must be adhered to by not only our employees, but our suppliers too.

We are committed to complying with our regulatory requirements as well as with our moral and social values and obligations to ensure that there is no modern slavery or human trafficking in our supply chains or in any part of our business. This statement highlights the key activities which we have undertaken during this financial year to combat modern slavery in our organisation and supply chain.

Overview

Pirelli UK involves the manufacture of high-quality motor vehicle tyres. We have two manufacturing plants in the UK which are situated at Burton on Trent and Carlisle with the UK's head office also being located at Burton on Trent.

As at the end of 2025, the Group employed just under 29,915 employees with 1,188 of those being employed in the UK. There was 1 agency worker as at the end of 2025.

Our Governance Model

Pirelli's sustainable governance model ("Model") fully integrates Human Rights in corporate culture and business strategy. Our Model is based upon the United Nations Global Compact, is aligned to the 26000 Guidelines and the AA1000 Stakeholder Engagement Standard and is certified by third party as compliant with the provisions of the ISO 20400. We have also adopted the SA8000 standard as our reference tool to manage social responsibility at our locations and in the relations with our suppliers.

In compliance with the hierarchical governance model adopted by the Group, responsibility for implementing Pirelli UK's modern slavery and human trafficking obligations rests with our Managing Director, namely Mr Dimitrios Papadakos.



Policies in relation to Human Rights, Slavery and Human Trafficking

Pirelli UK's commitment to Human Rights is covered extensively in the Group's "[Global Human Rights](#)" Policy along with various other policies including, the "[Ethical Code](#)", [Group Code of Conduct \(Code\)](#) the "[Pirelli Group Social Responsibility Policy for Occupational Health, Safety and Rights, and Environment](#)" the "[Health, Safety and Environment Policy](#)", the "[Diversity, Equality & Inclusion Global Policy](#)", the "[Global Personal Data Protection Policy](#)" Policy and the "[Sustainable Natural Rubber](#)" Policy. All of these documents focus, amongst other things and where relevant, on the cascading of the relevant commitments and values onto our suppliers.

In July 2023 the [Group Whistleblowing](#) policy was revised. The policy governs the manner of reporting breaches, suspected breaches and inducements in breach of the law, the Ethical Code and the Group policies. During 2024 none of the whistleblowing reports received related to modern slavery concerns nor were there any slavery concerns with any of Pirelli UK's suppliers following our investigations.

The [Implementation Manual](#) for the Sustainable Natural Rubber (released in 2018) aims to facilitate the understanding of the principles, commitments and values expressed in the policy as well as provide guidance for its implementation to the supply chain.

The intense work on the ground confirms that full visibility of the gaps between Pirelli Policy and field practices until upstream are still limited and are expected to vary depending on the context the supplier is operating in across different geographic regions.

Our '[Global Quality Policy](#)' makes reference to the protection of the health, safety and wellbeing of people in the workplace and also within the supply chain.

Risks within Pirelli UK and its Supply Chain

Pirelli UK sources goods and services from an external global network of approximately 908 suppliers, based across the globe. 73% of Pirelli UK's suppliers are located in Great Britain and 23% are based in the EU, with the remaining being based in other parts of the world. As Pirelli UK has a considerable number of suppliers and two sizeable business operations, our supply chain is highly complex. As a result, there are obvious challenges in efficiently and effectively assessing the modern slavery risks within our supply chain. Therefore, at present, our work to address slavery and human trafficking risks within our supply chains has been focused primarily on our tier one suppliers. However, the activity on non-tier one suppliers is growing more and more, starting from raw materials suppliers.

We have a zero-tolerance approach to slavery and human trafficking, and we expect all of our suppliers to share our ethics and values. In the event of a human rights violation, we retain the right to terminate any contractual relationship. In 2025, no such violations occurred, and no contracts were terminated as a result of any human rights breaches.

As well as Pirelli UK's employees, we have both agency and contract staff working at various locations. We ensure that the suppliers of agency or contract staff agree to have adequate policies in place to protect the individuals' human rights which includes, committing to and signing the Group Sustainability clause.



Based on our review, we consider the risk of slavery or human trafficking occurring within our own organisation to be low.

We do include a clause in our contracts relating to Modern Slavery Act 2015 and say that suppliers must have such provisions in place with their direct suppliers/sub-contractor. We do not carry out specific modern slavery risk assessments across suppliers.

Due Diligence Processes

We base our activities on compliance with the universally established human rights, as fundamental and indispensable values of our culture and business strategy. We work to manage and reduce potential risks of violations in order to avoid causing or contributing to adverse impacts to these rights in the international, multi-racial, socially and economically diverse context in which we operate.

The Group promotes respect for human rights and adheres to governance as detailed in the Global Compact of the United Nations, the ISO 26000 Guidelines, the SA8000® Standard and underlying international standards and the recommendations contained in the UN Guiding Principles for Business and Human Rights, implementing the Protect, Respect and Remedy Framework. In order to manage the potential risks in its supply chain, the Group has devised its own Supply Chain Sustainable Management System, which received independent certification in February 2018 confirming that it accords with international guidelines ISO 20400.

The Group's Goods and Services Procurement policy sets out the procedures to be followed when selecting and entering into contracts with suppliers. The policy sets out the responsibilities of each department and highlights the fact that suppliers must agree to our policies prior to their selection.

The Group's approach to mitigating risk is embedded in each stage of the relationship with our suppliers, starting from the qualification phase to the contractual stage and monitored during the entire contractual relationship through third-party audits.

The social, environmental and business ethics responsibilities of our suppliers are assessed, together with the economic and product or service quality to be supplied, right from the selection stage. We also ask our suppliers to complete a questionnaire during the qualification phase which includes questions relating to human and labour rights. In the event that a supplier does not provide an adequate response then we will not progress their application.

In light of the raw materials sector risk, for all new raw materials factories and suppliers and high value-added products, we conduct a third-party preliminary on-site audit to verify the supplier's compliance in relation to labour, environment and business ethics, local laws and regulations. If any non-conformities are found, we then require the new supplier to agree a recovery plan which sets out the actions they must take in order to become one of Pirelli UK's suppliers.

Pirelli UK's suppliers are asked to sign a contractual [sustainability clause](#) requiring them, not only to comply with our principles and values, but also to confirm their commitment to not using or supporting any form of child labour, slavery, servitude, forced/compulsory labour or human trafficking or any other form of exploitation. At the same time, the clause asks for commitment to implement similar management models within supplier's own supply chain. As at the end of 2025, 99% of Pirelli UK's suppliers have provided sufficient confirmation that they are committed to not using or supporting any



form of child labour, slavery, servitude, forced/compulsory labour or human trafficking or any other form of exploitation.

In conjunction with the Group, we also amended our existing [natural rubber sustainability clause for our suppliers](#), in order to align it with the Sustainable Natural Rubber Policy issued at the end of 2017, which includes a section dedicated to “*protecting human rights and promoting decent working conditions*”.

Pirelli UK is proactive in managing its relationships with its suppliers because orders cannot be processed without contractual provisions being in place. All Purchase Orders issued to suppliers are subject to Pirelli’s standard terms and conditions of purchase. In our online area for suppliers, we publish our “[Supplier Handbook](#)” which explains exactly what we expect from our suppliers and the standards that are required.

Finally, suppliers are monitored by auditing them through third parties, and this aims to define, amongst other things, the performance of the supplier in relation to human rights and business ethics. Yearly and ad-hoc audits are carried out by third party auditors, who attend at the supplier’s premises, review the supplier’s processes and prepare a report. If there are any areas of concern or non-conformities, then a Corrective Action Plan is prepared.

Training

We provide all our staff mandatory training on Modern Slavery and on the risks both our business and supply chain face. This training forms part of the induction process for all new employees and regular training is provided for as necessary.

Online training has been delivered to those individuals in roles most likely to be in a position to identify and address potential modern slavery risks. Our training involves a detailed breakdown of the risks applicable to Pirelli UK and the participants are asked to complete a test at the end to check their understanding.

As at the date of this statement, 97% of the employees have completed the training.

We provide training to all our strategic suppliers to help them understand the Model along with all requirements which must be respected to ensure that we keep the risks of modern slavery to an absolute minimum.

Further Steps

Following a review of the effectiveness of the steps we have been taking to ensure that there is no slavery or human trafficking in Pirelli UK or our supply chains, in association with the Group we intend to take the following further steps:

- Continue the mapping and traceability of the relevant supply chain, through partnerships with our suppliers and with the aid of advanced mapping systems (including digital); and
- Continue with the third-party audit annual activity on critical suppliers.



Pirelli is committed to working with all relevant bodies to do what we can to reduce the risk of modern slavery and human trafficking in our business and supply chain.

This statement has been approved by the board of Pirelli UK Tyres Limited.

Signed on behalf of the board

A handwritten signature in black ink, appearing to read 'D. Papadakos', written over a horizontal line.

Dimitrios Papadakos
CEO of Pirelli UK Tyres Limited